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This is a different iteration of the original book 'The Fifth Discipline', (both are by Peter Senge) - itself a breakthrough book. The work Senge created in the Fieldbook version is practical and do-able, with the focus on individual exercises in as wide a range of management applications as you could need.

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In The Fifth Discipline, Senge describes how companies can rid themselves of the learning “ disabilities ” that threaten their productivity and success by adopting the strategies of learning organizations—ones in which new and expansive patterns of thinking are nurtured, collective aspiration is set free, and people are continually learning how to create results they truly desire.

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The Fifth Discipline Fieldbook, edited by Peter Senge et al. provides a simple, coherent structure and a wealth of material for coaching leaders in five disciplines that build a learning organization. Each of the five disciplines is like a strategically located window that peers outward and inward, surfacing vital data for the coaching

Senge's Five Disciplines - Integral Focus

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The Fifth Discipline Fieldbook: Strategies for Building a ...

The fifth discipline is systems thinking, the bonding agent meant to bring all the other disciplines together. This discipline is where people discover how they create their reality and how they can change it. We are then given an in depth description of the 5th discipline, systems thinking.

Senge's best-selling *The Fifth Discipline* led *Business Week* to dub him the "new guru" of the corporate world; here he offers executives a step-by-step guide to building "learning organizations" of their own.

Completely Updated and Revised This revised edition of Peter Senge's bestselling classic, *The Fifth Discipline*, is based on fifteen years of experience in putting the book's ideas into practice. As Senge makes clear, in the long run the only sustainable competitive advantage is your organization's ability to learn faster than the competition. The leadership stories in the book demonstrate the many ways that the core ideas in *The Fifth Discipline*, many of which seemed radical when first published in 1990, have become deeply integrated into people's ways of seeing the world and their managerial practices. In *The Fifth Discipline*, Senge describes how companies can rid themselves of the learning "disabilities" that threaten their productivity and success by adopting the strategies of learning organizations—ones in which new and expansive patterns of thinking are nurtured, collective aspiration is set free, and people are continually learning how to create results they truly desire. The updated and revised Currency edition of this business classic contains over one hundred pages of new material based on interviews with dozens of practitioners at

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companies like BP, Unilever, Intel, Ford, HP, Saudi Aramco, and organizations like Roca, Oxfam, and The World Bank. It features a new Foreword about the success Peter Senge has achieved with learning organizations since the book 's inception, as well as new chapters on Impetus (getting started), Strategies, Leaders ' New Work, Systems Citizens, and Frontiers for the Future. Mastering the disciplines Senge outlines in the book will:

- Reignite the spark of genuine learning driven by people focused on what truly matters to them
- Bridge teamwork into macro-creativity
- Free you of confining assumptions and mindsets
- Teach you to see the forest and the trees
- End the struggle between work and personal time

This is a timely and groundbreaking book from the bestselling author of "The Fifth Discipline" series and "Presence". "The Necessary Revolution" reveals how corporations and organizations are, in the face of looming environmental crises and pressure from social issues, finding solutions that ensure both long-term survival and real-time business success. "The Necessary Revolution" is destined to become the essential handbook for everyone who understands the need to act and work together now to create a sustainable world for ourselves and the generations to come. A revolution is underway, and spreading fast. Organizations everywhere are boldly leading the change from the dead-end of 'business as usual' to new strategies and transformative practices that promote a flourishing, sustainable world. Pragmatic and powerful, today's most innovative leaders know that revolutionary - not incremental - changes in the way we live and work are necessary for their, and our, survival. Brimming with inspiring stories from around the globe, and organizations ranging from Alcoa to Oxfam, DuPont to GE, "The Necessary Revolution" clearly shows that ordinary people at every level within every organization have the ability and innovative spirit to do

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extraordinary things. By working collaboratively across boundaries, they are amplifying their creativity to find unprecedented solutions in an intensely interdependent world. "The Necessary Revolution" contains a wealth of strategies to help anyone, regardless of role or title, build the confidence and competence to respond effectively to the greatest challenge of our time. It is destined to become the essential handbook for everyone who understands the need to act and work together - now - to create a sustainable world for ourselves and the generations to follow.

Since the Fifth Discipline principles were defined they have been used by many educators. Now Peter Senge and the Fifth Discipline team have produced Schools that Learn, focusing specifically on schools and education, which can help reclaim schools even in the most depressed or ill-managed districts.

Since Peter Senge published his groundbreaking book The Fifth Discipline, he and his associates have frequently been asked by the business community: "How do we go beyond the first steps of corporate change? How do we sustain momentum?" They know that companies and organizations cannot thrive today without learning to adapt their attitudes and practices. But companies that establish change initiatives discover, after initial success, that even the most promising efforts to transform or revitalize organizations—despite interest, resources, and compelling business results—can fail to sustain themselves over time. That's because organizations have complex, well-developed immune systems, aimed at preserving the status quo. Now, drawing upon new theories about leadership and the long-term success of change initiatives, and based upon twenty-five years of experience building learning organizations, the authors of The Fifth Discipline Fieldbook show how to accelerate success and avoid the obstacles that can stall momentum. The Dance of Change, written for managers and executives at every level of an organization,

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reveals how business leaders can work together to anticipate the challenges that profound change will ultimately force the organization to face. Then, in a down-to-earth and compellingly clear format, readers will learn how to build the personal and organizational capabilities needed to meet those challenges. These challenges are not imposed from the outside; they are the product of assumptions and practices that people take for granted—an inherent, natural part of the processes of change. And they can stop innovation cold, unless managers at all levels learn to anticipate them and recognize the hidden rewards in each challenge, and the potential to spur further growth. Within the frequently encountered challenge of "Not Enough Time," for example—the lack of control over time available for innovation and learning initiatives—lies a valuable opportunity to reframe the way people organize their workplaces. This book identifies universal challenges that organizations ultimately find themselves confronting, including the challenge of "Fear and Anxiety"; the need to diffuse learning across organizational boundaries; the ways in which assumptions built in to corporate measurement systems can handcuff learning initiatives; and the almost unavoidable misunderstandings between "true believers" and nonbelievers in a company. Filled with individual and team exercises, in-depth accounts of sustaining learning initiatives by managers and leaders in the field, and well-tested practical advice, *The Dance of Change* provides an insider's perspective on implementing learning and change initiatives at such corporations as British Petroleum, Chrysler, Dupont, Ford, General Electric, Harley-Davidson, Hewlett-Packard, Mitsubishi Electric, Royal DutchShell, Shell Oil Company, Toyota, the United States Army, and Xerox. It offers crucial advice for line-level managers, executive leaders, internal networkers, educators, and others who are struggling to put change initiatives into practice.

This essential best-practices toolkit with lessons from world-class leaders—FedEx, Nokia, Alcoa, Whirlpool, Microsoft, and others—tells how to successfully transform an organization into one that not only continually

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learns from its experiences but quickly translates that knowledge into improved performance. Rich with hands-on tools and dozens of new examples and case studies, this highly anticipated updated edition of the award-winning Building the Learning Organization puts the power of the author ' s Systems Learning Organization model into the hands of any manager who wants to participate in building, maintaining, and sustaining the next generation of learning organizations.

'Fifth Discipline' is one of the very few approaches to management that has attained position on the International Hall of Fame. Professor Flood's book explains and critiques the ideas in straight forward terms. This book makes significant and fundamental improvements to the core discipline - systemic thinking. It establishes crucial developments in systemic thinking in the context of the learning organisation, including creativity and organisational transformation. It is therefore a very important text for strategic planners, organisational change agents and consultants. The main features of the book include: * a review and critique of 'Fifth Discipline' and systemic thinking * an introduction to the gurus of systemic thinking - Senge, Bertalanffy, Beer, Ackoff, Checkland, and Churchman *a redefinition of management through systemic thinking *a guide to choosing, implementing and evaluating improvement strategies *Practical illustrations. Robert Flood is a renowned and authoritative expert in the field of management. He has implemented systemic management in a wide range of organisations in many continents and lectured by invitation in 25 countries, including Japan and the USA. Professor Flood has featured on many radio and TV programs. His book Beyond TQM was nominated for the 'IMC Management Book of the Year 1993'.

Action learning is a dynamic process that involves a small group of people solving real organizational problems, while focusing on how their learning can benefit individuals, groups, and the larger organization.

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Learning is the key to success and survival in today's workplace. This essential best-practices toolkit with lessons from world-class leaders - FedEx, Nokia, Alcoa, Whirlpool, Microsoft, and others - tells how to successfully transform an organization into one that not only continually learns from its experiences but quickly translates that knowledge into improved performance. Rich with hands-on tools and dozens of new examples and case studies, this highly anticipated updated edition of the award-winning Building the Learning Organization puts the power of the author's Systems Learning Organization model into the hands of any manager who wants to participate in building, maintaining, and sustaining the next generation of learning organizations.

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